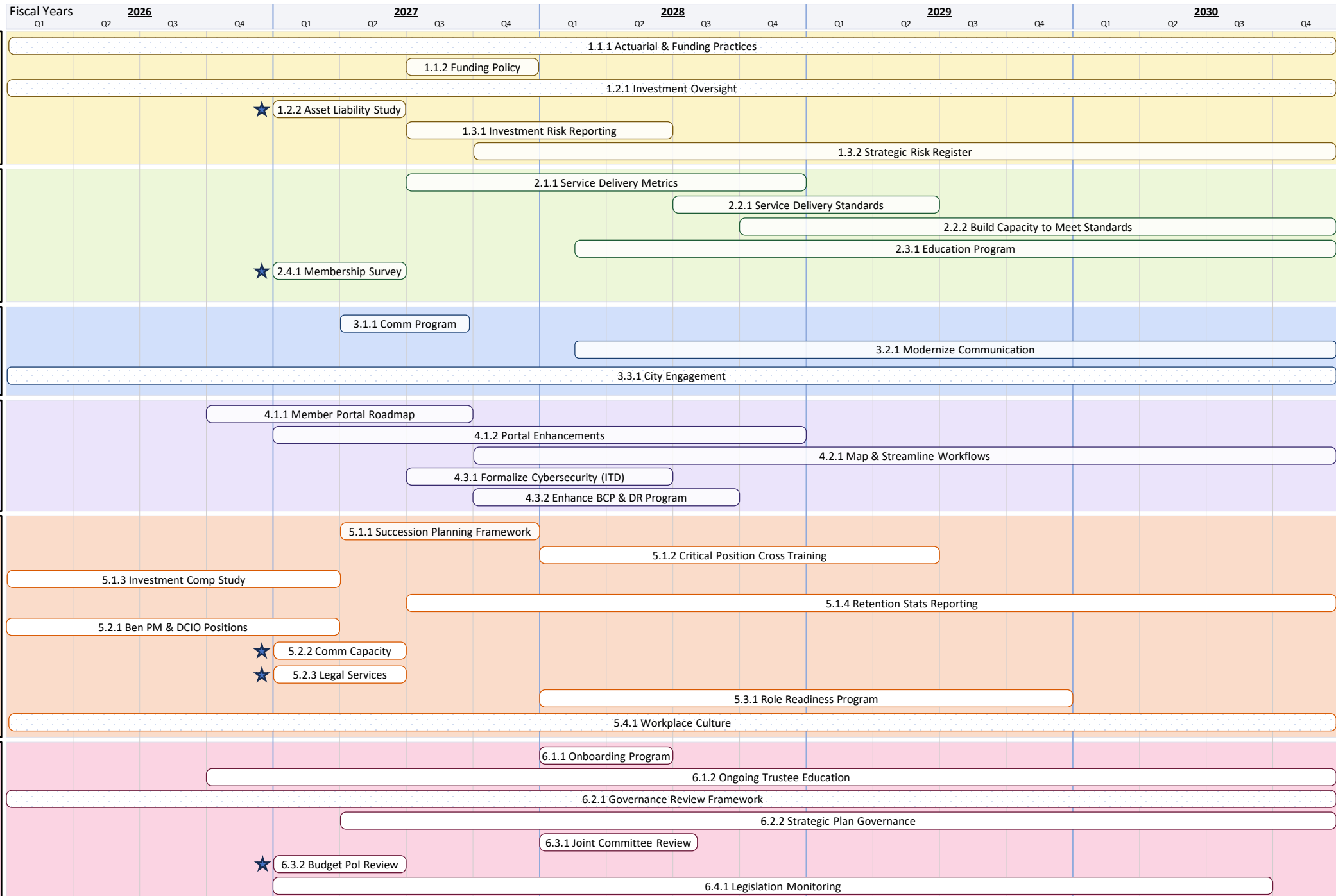


Strategic Plan Timeline



Financial Stability & Stewardship

6 initiatives

Member Centered Service & Excellence

5 initiatives

Transparent Communication & Engagement

3 initiatives

Technology, Enablement & Cybersecurity

5 initiatives

Organizational Capacity, Talent & Succession

9 initiatives

Strong Governance & Effective Board Dynamics

7 initiatives

★ Priority Initiatives