

The Cortex Report

Customized for the

San José Retirement Boards

May 2021

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Introduction to The Cortex Report

Welcome to **The Cortex Report**, a bi-monthly publication that has been customized for your board. The Cortex Report identifies various conferences, seminars, courses and other education events over the coming months that may be of value to trustees and staff.

Education events are sorted in chronological order, and include information such as event name, event sponsor/provider, date, topic areas, fees, and a general description. Each event listing also contains a link to the event sponsor's website. If you are interested in attending an education event, please be sure to check the sponsor's website for complete details.

Please also note the terms and conditions for use of this report at the end of the report.

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Nov 09, 2021	State Association of County Retirement Systems (SACRS)	Fall Conference	Los Angeles, California	19	
Jan 24, 2022	Institutional Real Estate, Inc. (IREI)	2022 Visions, Insights & Perspectives (VIP) Americas	Carlsbad, California	19	
Feb 26, 2022	National Association of State Retirement Administrators (NASRA)	Winter Meeting	Washington, District of	20	
Mar 07, 2022	Council of Institutional Investors	Spring Conference	Washington, District of	20	
Mar 30, 2022	California Association of Public Retirement Systems (CALAPRS)	Advanced Principles of Pension Governance for Trustees	Los Angeles, California	21	

Event Listings

Conference :	Trustees' Roundtable Sta	rt Date: May 10, 2021
Organizer:	California Association of Public Retirement Systems (CALAPRS)	d Date: May 10, 2021
Location:		n-line
Difficulty:	General & Location(s)	
Topic Area:	General Atter	idance: Members Only
forums for shar public retireme manage invest mission throug	Association of Public Retirement Systems (CALAPRS) sponsors educational ing information and exchanging ideas among trustees and staff of California nt systems to enhance their ability to administer public pension plan benefits and ments consistent with their fiduciary responsibility. CALAPRS carries out its n an annual conference called the General Assembly, round table meetings for opics of interest, and the annual Principles of Pension Management course.	Fees Not available. Please contact the conference organizer.
	available. More information about the conference will be available exclusively to nber systems and sponsors. Please visit the website and log in.	Contact Phone: 415-764-4860 Toll-free: 1-800-RETIRE-0 Fax: 415-764-4915 Email register@calaprs.org

Link: https://www.calaprs.org/events/EventDetails.aspx?id=1460401&group=

Seminar :	Corporate Governance: Developing Except	otional Board Lead	lers Start [Date: May 10, 2021
Organizer:	Columbia Business School		End [Date: May 14, 2021
Location:	New York, New York	Alternative Date(s)	Sep 22 - 24 2021, C	Dn-line
Difficulty:	General	& Location(s)		
Topic Area:	Corporate Governance		Attenda	nce: Open To All

The Corporate Governance Program equips executives and professionals who currently serve or	Fees
are interested in serving on corporate boards with the knowledge required to excel as stewards of shareholders that promote long-term and sustainable value creation.	\$6,550
Drawing on thought leadership from world-renowned experts at Columbia Business School and leading practicing directors, this program integrates academic research with a deep understanding of the emerging issues that boardrooms face. The program devotes one day entirely to emerging issues in the field of corporate governance, such as CEO succession plans,	Contact
shareholder activism, the disruptive impact of technology and cyber risk, and the topic of diversity and inclusion. Program participants interact with round tables of top US directors, moderated by a Columbia Business School faculty expert in an engaging format.	Yoon Lee Director, Learning Solutions +1 212-854-3390
For more information, please visit the website.	Email yoon.lee@gsb.columbia.edu

Link: https://www8.gsb.columbia.edu/execed/program-pages/details/2548/CGP#overview

The Cortex Report prepared for the San José Retirement Boards Start Date: May 11, 2021 **Conference : Spring Conference** Organizer: State Association of County Retirement Systems (SACRS) End Date: May 14, 2021 Alternative Date(s) N/A Location: San Diego, California & Location(s) **Difficulty:** General Topic Area: General Attendance: Open To All The State Association of County Retirement Systems (SACRS) is an association of 20 California Fees county retirement systems, enacted under the County Employees Retirement Law of 1937. Its Not yet available. semi-annual conferences provide relevant, actionable intelligence on fiduciary responsibility, Last year's fees: \$120 - system investment management strategies and recent legislation impacting its member systems' and other non-profit member pension programs. These conferences and other SACRS' events provide a platform for trustees, \$2,670 - non-member staff and our affiliate members to exchange ideas and best practices on pension administration. Registration opens Jan 2020. See the website for more information about the conference. Contact Phone: 916-701-5158 Email sacrs@sacrs.org

Link: https://sacrs.org/Events/Spring-Conference

Seminar :	ICGN Governance, Stewardship & Sustai	nability Course Star	Date: May 12, 2021
	· · ·	-	Date: May 26, 2021
Location:	On-line	Alternative Date(s) N/A	
Difficulty:	General	& Location(s)	
Topic Area:	ESG and ethical investing	Attenc	ance: Open To All
company mana professionals w aspects of integ content of this s The course will The webinar fo	ce, Stewardship and Sustainability course giv ogers, investor relations officers, corporate dir what they need to know about the theoretical, grating ESG into investor and company decis substantially-updated course reflect the accel be delivered in three approximately 2.5 sess rmat provides course participants the opportu- other participants.	ectors and other governance empirical and especially practical ion-making. The structure and erating pace of developments. ions over the course of the month.	Fees £400 + 20% VAT - member £600 + 20% VAT - non-member Contact Flo Doe
	I run throughout May on the 12th, 19th, and 2	6th.	Senior Engagement Manager Phone: +44 (0) 202 7612 7011
For more inform	nation, please visit the website.		Email florence.doel@icgn.org

Link: https://www.icgn.org/events/icgn-online-governance-stewardship-sustainability-course-may-2021

Conference :	Discussion Forum		Start D	Date: May 17, 2021
Organizer:	International Centre for Pension	Management (ICPM)	End D	Date: May 20, 2021
Location:	On-line	Alternative Date(s) N/A		
Difficulty:	Advanced	& Location(s)		
Topic Area:	General		Attenda	nce: By Invitation Only
Partners with le knowledge abo Discussion For other distinguis management to findings from IC studies present Partners on glo	eading authorities from academia a ut critical issues facing the pensio ums provide a collegial setting for hed pension and investment pract opics. In addition, these events fea CPM-sponsored research. Researc	ar that bring together ICPM's Research and policy-making circles to network and n system. Held in different parts of the w senior executives in the ICPM network a titioners to exchange ideas on key pension ature presentations by academic research of papers, presentation materials and car e available as a resource for ICPM's Rese key insights are also provided.	rorld, and on hers on ise	Fees \$6,575 CAD Contact Phone: 416.925.4153 Fax: 416.925.7377
				Email
				icpm@icpmnetwork.com

Link: https://icpmnetwork.com/company/roster/companyRosterDetails.html?companyId=19493&companyRosterId=97

Seminar :	Private Equity: Investing and Creating Value	Start Date: May 17, 2021
Organizer:	The Wharton School, University of Pennsylvania	End Date: May 28, 2021
Location:		
Difficulty:	& Location & Location	1(5)
Topic Area:	Investments	Attendance: Open To All
 Learn the var Study tools the determine exit Understand the strategies Analyze a deal Work in team recommendation 	ty: Investing and Creating Value, you will: ious stages of investment, from deal origination through harve nat private equity firms use to structure and finance a deal, cre timing he key drivers in the private equity market, and key differences al from the different points of view of a private equity firm and s to review actual deal scenarios, both middle market and me ons with faculty and peers for new perspective nce in navigating the complex arena of global private equity ar	a bank gafund, and debate Contact Phone: 215.898.1776
See the websit	e for more information about the program.	Email execed@wharton.upenn.edu

Link: http://executiveeducation.wharton.upenn.edu/for-individuals/all-programs/private-equity-investing-and-creating-value

The Cortex Report prepared	for the	e San José	Retirement	Boards
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Conference :	ESG Investing		Start I	Date: May 17, 2021
Organizer:	Pensions & Investments		End I	Date: May 20, 2021
Location:	On-line	Alternative Date(s) N/A		
Difficulty:	General	& Location(s)		
Topic Area:	ESG and ethical investing		Attenda	nce: Open To All
 Diversity and The regulatory How climate of Best vehicles Investment per ESG as a risk 	ill feature asset owners, asset managers, and its impact on performance y environment and fiduciary obligations can impact an overall portfolio and asset classes to make an impact erformance of ESG integrated products management tool e for more information about the conference.	I ESG experts who will discus	s:	Fees Not available. Please contact conference organizer. Contact Elayne Glick Audience Development Director Phone: (212) 210-0247 Email eglick@pionline.com
Link: https://confe	erences.pionline.com/conference/esg-conference/202	L		
	Leadership Development Conference			Date: May 18, 2021
	The Conference Board		End I	Date: May 19, 2021
Location:		Alternative Date(s) N/A & Location(s)		
Difficulty:	General	- \-1		
Topic Area:	Leadership		Attenda	nce: Open To All
they do to foste	tions and leaders within them have emerged r agility, remain resilient through change and	handle new and different way	/s of	Fees \$495 - non-members

Some organizations and leaders within them have emerged stronger post-pandemic. What did they do to foster agility, remain resilient through change and handle new and different ways of working? What can you and your organization do to scale up the L&D function and promote leaders at all levels in a post-COVID world?Fees \$495 - non-members Free - membersAttend the Leadership Development Conference to get answers to these questions, learn how to mobilize high-performing learners and advance your organization in 2021 and beyond.ContactMore information about the conference is not yet available.Phone: +1 212 339 0345 Fax: +1 212 836 9740Email customer.service@conferenceboard.org	Topic Area: Leadership	Attendance: Open To All	
mobilize high-performing learners and advance your organization's leadership development journey in a way that leads to an elevated, inclusive organization in 2021 and beyond.Contact Phone: +1 212 339 0345 Fax: +1 212 836 9740More information about the conference is not yet available.Email	they do to foster agility, remain resilient through change and handle new ar working? What can you and your organization do to scale up the L&D function	and different ways of \$495 - non-members	
More information about the conference is not yet available. Fax: +1 212 836 9740 Email	mobilize high-performing learners and advance your organization's leaders	ship development	
	More information about the conference is not yet available.		
			org

Link: https://www.conference-board.org/leadership-development

Conference :	Annual Health Benefits Confere	nce & Expo	Start Dat	e: May 25, 2021
Organizer:	International Foundation of Emplo	yee Benefit Plans (IFEBP)	End Dat	e: May 27, 2021
Location:	Clearwater, Florida	Alternative Date(s) N/A		
Difficulty:	General	& Location(s)		
Topic Area:	Healthcare Management		Attendanc	e: Open To All
education. In tir help guide your strategies, com of health benefi information that	mes of change, having real-life exar decision making. Addressing curre pliance initiatives and population he	nployee health benefits and wellness mples and proven solutions is param ent topics revolving around cost-cont ealth management, this program is a peers to get the latest updates and ur organization.	nount to ainment c vital part C C	arly Bird Rate: \$525 onference Rate: \$625 heck website for more options ontact el: (888) 334-3327
				nail reg@ifebp.org

Seminar :	Investment Strategies and Portfolio Mana	agement	Start D	Date: June 14, 2021
Organizer:	The Wharton School, University of Pennsylv	vania	End D	Date: June 18, 2021
Location:	On-line	Alternative Date(s) N/A & Location(s)		
Difficulty:	Practitioner			
Topic Area:	Investments		Attenda	nce: Open To All
 Increase your Improve your Learn new ass Recognize wh Understand the international mail Better navigat Gain insights in the instant of the	Strategies and Portfolio Management, you will understanding of modern portfolio theory and ability to measure investment performance set allocation tools then to choose active managers versus passiv the opportunities and risks of bonds, hedge fur arkets, and derivatives the and manage risk into the global economy and potential future r the for more information about the program.	d behavioral finance e investments nds, private equity, real estate,		Fees \$6,800 Contact Phone: 215.898.1776 Toll-free: 1.800.255.3932
				Email execed@wharton.upenn.edu

 $\label{eq:link:http://executiveeducation.wharton.upenn.edu/for-individuals/all-programs/investment-strategies-and-portfolio-management and the strategies-and-portfolio-management and the strategies-and the strat$

Seminar :	Leadership Decision Making: Optimizi	ing Organizational Sta	rt Date: June 14, 2021
Organizer:	Harvard Kennedy School	En	d Date: June 25, 2021
Location:	On-line	Alternative Date(s) N/A	
Difficulty:	Intermediate	& Location(s)	
Topic Area:	Leadership	Atten	dance: Open To All
across all profe	and effective decision-making have alway ssional settings. Today, leaders have acc uestion is, how can they leverage this abu	ess to mountains of data from endless	Fees \$4,900.
Leadership Dec like you improve online program intelligent indivi shown to enhar your decision-m popular aspects	Contact Phone: +1-617-496-9000		
			Email

See the website for more information about the program.

-

Link: https://www.hks.harvard.edu/educational-programs/executive-education/leadership-decision-making

Seminar :	Strategy Governance for Boards		Start Date: June 14, 2021
Organizer:	Institute for Management Development (IMD) B	usiness School	End Date: June 15, 2021
Location:	On-line Alt	· · · ·	Jun 14 - 15 2021, Lausanne, Switzerland
Difficulty:	General	& Location(s)	

Topic Area: Board Governance	Attendance: Open To All
This event will enable you to play a meaningful, advisory role in the governance of your fir	rm's Fees
corporate strategy within the context of an increasingly digital landscape.	CHF 6,600
 Specifically the program will help participants: Understand the role of boards in strategy formulation and validation Ensure that board governance mechanisms are connected to their firm's strategy Monitor their firm's strategy effectively within the context of a 'digital' age Strike the right balance between growing today's business and investing in emerging 	Contact
opportunities	Didier Cossin, Program Director
See the website for more information about the program.	Phone: +41 (0)21 618 0111
	Email
	didier.cossin@imd.org

Link: https://www.imd.org/sgb/strategy-governance-board-training/

exed@hks.harvard.edu

Private Markets		Start	Date: June 15, 2021
Pensions & Investments		End	Date: June 17, 2021
On-line		N/A	
Advanced	& Location(S)		
Investments		Attenda	nce: Open To All
Il feature asset owners and asset managers v	vho will discuss:		Fees
remiums on the lack there of ht income-generating investments to provide a ersations around private credit, infrastructure,		ets, etc. and	Not available. Please contact conference organizer.
	g a partner and how	to properly size	Contact
• •	opportunities		Elayne Glick Audience Development Director Phone: (212) 210-0247
ofor more information about the conference.			Email
			eglick@pionline.com
Investment Management Workshop		Start I	Date: June 20, 2021
CFA Institute			Date: June 20, 2021 Date: June 24, 2021
- .	Alternative Date(s)	End	
CFA Institute	Alternative Date(s) & Location(s)	End	
CFA Institute Boston, Massachusetts		End I N/A	
CFA Institute Boston, Massachusetts Advanced	& Location(s) on-Making. For ove nanagers, and exect on asset manageme ution. You will gain	End I N/A Attenda r 50 years, this utives to explore ent, business fresh insights	Date: June 24, 2021
	Pensions & Investments On-line Advanced Investments ill feature asset owners and asset managers v and measuring target returns oremiums on the lack there of ht income-generating investments to provide a ersations around private credit, infrastructure, i eract ance statistics matter the most when assessing and the balance of inflows with finding the right of arkets, direct and co-investing e for more information about the conference.	Pensions & Investments On-line Alternative Date(s) & Location(s) Advanced Investments ill feature asset owners and asset managers who will discuss: and measuring target returns oremiums on the lack there of ht income-generating investments to provide a stream of capital ersations around private credit, infrastructure, real estate, real ass eract ance statistics matter the most when assessing a partner and how ad the balance of inflows with finding the right opportunities arkets, direct and co-investing e for more information about the conference.	Pensions & Investments End I On-line Alternative Date(s) & Location(s) N/A Advanced Investments Attenda Investments Attenda ill feature asset owners and asset managers who will discuss: Investments and measuring target returns oremiums on the lack there of ht income-generating investments to provide a stream of capital ersations around private credit, infrastructure, real estate, real assets, etc. and eract ance statistics matter the most when assessing a partner and how to properly size and the balance of inflows with finding the right opportunities investing and co-investing

Link: https://www.exed.hbs.edu/investment-management-workshop/

Conference :	Plan Sponsor National Conference		Start	Date: June 21, 2021
Organizer:	Plan Sponsor		End	Date: June 24, 2021
Location:	On-line	Alternative Date(s)	N/A	
Difficulty:	General	& Location(s)		
Topic Area:	General		Attenda	ance: By Invitation Only
advisers and pr legislative, lega	e brings together a cross section of the industr oviders that support plans and participants mo I and policy thought leaders. The conference is in retirement plan design, investment options ates.	eet, also getting to d will cover current tre	lialog with ends and best	Fees Not available. Please contact organizer.
More information	on about the conference is not yet available.			Contact
				Contact Rebecca Fahey Events Coordinator Tel: +1-203-595-3292
				Email rebecca.fahey@issmediasolutions.com
Link: https://www	.plansponsor.com/events/			
Conference :	Public Funds Roundtable		Start	Date: June 24, 2021
Organizer:	Institutional Investor		End	Date: June 24, 2021
Location:	On-line	Alternative Date(s)	N/A	
Difficulty:	General	& Location(s)		
Topic Area:	Investments		Attenda	ance: By Invitation Only
Public Pension when they need managers alike	ative Investor Institute & Institutional Investor in Funds in June 2021 as we bring the institution d it most – for the most essential intelligence fo gistration will be available soon.	nal investing commu	inity together	Fees Not available. Registration limited to investment executives from pension funds. Please contact the conference organizer to register. Contact
				Katarina Storfer Phone: (212) 224-3073 Fax: (212) 224-3802 Email kstorfer@institutionalinvestor.com

Link: https://www.iiconferences.com/Institutional-Investor-Conferences/Virtual-Roundtable-Public-Pension-Funds-June-2021

	The Cortex Report prepared for the	San José Retirement l	Boards	
Conference :	Virtual Roundtable for Public Pension Fund	s - June 2021	Start D	Date: June 24, 2021
Organizer:	Institutional Investor		End [Date: June 24, 2021
Location:	On-line A	ternative Date(s) N/A & Location(s)		
Difficulty:	Intermediate	a Location(s)		
Topic Area:	Pension Plan Benefit Policy		Attenda	nce: By Invitation Only
Alternative Investor Institute & Institutional Investor institute's Virtual Roundtable for Public Pension Funds in June 2021 will bring the institutional investing community together when they need it most – for the most essential intelligence for consultants, allocators, and managers alike. Agenda and registration will be available soon.				Fees Not available. Please contact the conference organizer to register.
				Contact Katarina Storfer Phone: (212) 224-3073 Fax: (212) 224-3802 Email kstorfer@institutionalinvestor.com

Link: https://www.iiconferences.com/Institutional-Investor-Conferences/Virtual-Roundtable-Public-Pension-Funds-June-2021

Advanced Trustees and Administrators Institute Start		Start I	Date: June 28, 2021
International Foundation of Employee Benefit Plans (IFEBP)		End I	Date: June 30, 2021
On-line	Alternative Date(s) N/A		
General	a Location(S)		
General		Attenda	nce: Open To All
		Fees	
	International Foundation of Employee Benef On-line General General rustees and Administrators Institute is desig	International Foundation of Employee Benefit Plans (IFEBP) On-line Alternative Date(s) N/A & Location(s) General General rustees and Administrators Institute is designed to keep experienced trustees	International Foundation of Employee Benefit Plans (IFEBP) End I On-line Alternative Date(s) N/A & Location(s)

informed of the latest industry trends, legal and regulatory changes, and best practices as well as bring new ideas to light. Attendees gain a deeper understanding of how to run their pension and health and welfare funds. Developed by active trustees, administrators and professional advisors, each session is designed to address the issues you face today and prepare you for what lies ahead. In these challenging times, you can count on the International Foundation to deliver timely, relevant and balanced education on the trends, issues and future direction of the industry.

More information about the conference is not yet available.

Email edreg@ifebp.org

Tel: (888) 334-3327

Link: https://www.ifebp.org/education/TrusteesAdmin/Pages/advanced-trustees-and-administrators-institute-2109.aspx

	The Cortex Report prepared for t	he San José Retirement l	Boards	
Conference :	Virtual Conference		Start D	ate: July 12, 2021
Organizer:	Government Finance Officers Association (C	GFOA)	End D	ate: July 23, 2021
Location:	On-line	Alternative Date(s) N/A		
Difficulty:	General	& Location(s)		
Topic Area:	General		Attendar	nce: Open To All
	Conference. Join this event to hear from lea			Fees
industry experts, researchers, and your peers how to effectively prioritize the current needs of your community and prepare for any future challenges.			Members - \$420 Non-members - \$575	
Please check w	ebsite for updates.			
				Contact
				Tel:(312) 977-9700 Fax:(312) 977-4806
				Email
Link: https://gfoa.	org/annual-conference/annual-conference-overview			
Seminar :	Public Pension Investment Management	Program	Start D	ate: July 13, 2021
Organizer:	State Association of County Retirement Sys	tems (SACRS)	End D	ate: July 22, 2021
Location:	Berkeley, California	Alternative Date(s) N/A		
Difficulty:	General	& Location(s)		

Topic Area: Investments Attended	dance: Open To All
Presented by the world-renowned faculty of UC Berkeley's Haas School of Business, Modern Investment Theory & Practice for Retirement Systems is a four-day course offering SACRS' members in-depth knowledge on today's successful investment models and strategies. You'll learn how to practically integrate these methods immediately into your own plan administration, advancing your skills and elevating the collective expertise of SACRS' membership. Completion of the course earns you a certificate of achievement from UC Berkeley. Agenda for the 2020 program is under development.	Fees Not available.
	Contact
This program is widely popular and limited to 30-40 people. System members have registration priority.	Phone: 916-701-5158
See the website for more information about the program.	
	Email
	sacrs@sacrs.org

Link: https://sacrs.org/Events/SACRS-UC-Berkeley-Program

	The Cortex Report prepared for the	he San José Retir	ement Boards	
Seminar :	Audit Committees in a New Era of Govern	ance	Start	Date: July 21, 2021
Organizer:	Harvard Business School		End	Date: July 23, 2021
Location:	Boston, Massachusetts	Alternative Date(s)	N/A	
Difficulty:	General	& Location(s)		
Topic Area:	Board Governance		Attenda	Ince: Open To All
	xplores the best practices that your audit com			Fees
strategy with fir rigorous marke tension betwee ability to ensure company beyor management.	s strategic contribution. You will acquire the fra ancial reporting—and help your company ope t and regulatory environment. The program pro- n the compliance and strategic roles of the au- e compliance, transparency, and accountability and a compliance mentality toward strategic fina- te for more information about the program.	erate more effectivel epares you to mana dit committee. While /, you will learn how	y in today's ge the creative improving your to move your	\$6,800 Covers tuition, books, case materials, accommodation & most meals Contact Phone: +1-617-495-6555 Toll-free: 1-800-427-5577 Email executive_education@hbs.edu
Link: https://www	.exed.hbs.edu/audit-committees-new-era-governance/			
Conference :	Private Equity Exclusive		Start	Date: July 27, 2021
	Pension Bridge			Date: July 29, 2021
Location:	-	Alternative Date(s)		Date. July 28, 2021
Location:		& Location(s)	1 1/7 1	

Topic Area:InvestmentsAttendance:Open To AllPension Bridge provides exclusive events for senior executives within the institutional investment
management industry. Bringing together attendees from North America's largest investors and
global asset managers, its conferences offer an intimate environment to strengthen
relationships, discuss market trends and challenges, and refresh your knowledge of the
investment industry.Fees
Not available. Please contact the
conference organizer.The Private Equity Exclusive annually attracts over 400 attendees from across North America,
for a day and a half of knowledge sharing and networking.Contact

Amid the COVID-19 pandemic and sustained volatility in the public markets, attendees will learn from the experts about the most important issues, outlooks, challenges, opportunities and trends expedited by the crisis which will shape the Private Equity Industry for today and the future.

See the website for more information about the conference.

Link: https://www.pensionbridge.com/exclusive

Difficulty: Advanced

info@pensionbridge.com

The Cortex Report prepared for the San José Retirement	Boards		
Conference : Annual Conference	Start Date: August 07, 2021		
Organizer: National Association of State Retirement Administrators (NASRA)	End Date: August 11, 2021		
Location: Pittsburgh, Pennsylvania Alternative Date(s) N/A			
Difficulty: General & Location(s)			
Topic Area: General Attendance: Members Only			
NASRA was founded in 1955 as a non-profit association whose members are the directo the nation's state, territorial, and largest statewide public retirement systems. Its members oversee retirement systems that hold more than two-thirds of the \$4.5 trillion held in trust million working and 11 million retired employees of state and local government. Its missic serve its members in managing sustainable public employee retirement systems through research, education, and collaboration.	s Not yet available for 15 n is to		
The annual conference features leaders in the fields of retirement plan investment and administration covering a variety of subjects including investment management, world evaluate applicable to the pension industry, the economy, human resources, trends, and more.	ents Contact Mary Hiatte Phone: 202.624.1418 Email mary@nasra.org		
Link: http://www.nasra.org/meetings			

Conference :	Public Pension Funding Forum	Start	Date: August 23, 2021
Organizer:	National Conference on Public Employee Retirem	ent Systems End	Date: August 24, 2021
Location:		native Date(s) N/A	
Difficulty:		& Location(s)	
Topic Area:	Pension Plan Policy	Attenda	nce: Open To All
The issue of pension funding gap, real or not, is often used to change pension plans as we know them. The most common solutions revolve around increasing employee and employer contributions, reducing benefits, and converting lifetime guarantee of defined benefit pensions into do it yourself pension schemes.			Fees Fund/Stakholder: \$250 Service Provider: \$300
This forum will and explore ne economic cycle	Contact		
More information about the conference is not yet available.			Alyssa Carlson Phone: 202-624-1456

Email

registration@ncpers.org

Fax: 202-624-1439

Link: https://www.ncpers.org/funding-forum

Seminar :	Governing for Nonprofit Excellence: Crit	tical Issues for Board	Start I	Date: September 07, 2021
Organizer:	Harvard Business School		End I	Date: September 10, 2021
Location:	Boston, Massachusetts	Alternative Date(s) N/A		
Difficulty:	General	& Location(s)		
Topic Area:	Board Governance		Attenda	nce: Open To All
latest governar ensuring accou gain insight into strategic stewa drive the strate thrive. With a d stronger leader	elves into the critical issues facing nonprofit ince frameworks, performance and measurem intability and compliance, and the dynamics l o four essential competencies of nonprofit go rdship, performance measurement, and finan gic and organizational transformation that en eeper understanding of board roles and resp r and a more strategic steward for your organ e for more information about the program.	nent systems, oversight models between boards and CEOs. As vernance—board leadership, ncial oversight—you will learn ables your nonprofit organizat ponsibilities, you will emerge a	s for s you how to	Fees \$5,125 Covers tuition, books, case materials, accommodation & most meals Contact Phone: +1-617-495-6555 Toll-free: 1-800-427-5577
				Email executive_education@hbs.edu

Link: https://www.exed.hbs.edu/governing-nonprofit-excellence-critical-issues-board-leadership/

Seminar :	Making Corporate Boards More Effective		St	art Date:	September 07, 2021
Organizer:	Harvard Business School		E	nd Date:	September 10, 2021
Location:	Boston, Massachusetts	Alternative Date(s)	N/A		
Difficulty:	General	& Location(s)			
Topic Area:	Board Governance		Atte	endance:	Open To All

This corporate governance program is based on the premise that there is no one best way for	Fees
boards to operate-rather, each board must develop practices that suit the unique needs of its	Not available.
company and management. As you examine the latest thinking on the internal function of corporate boards, interaction with management, and overall board relations, you will discover	
how to enhance and focus your own board's efforts. In this board of directors education program,	
you will gain a deeper understanding of the board's responsibilities in areas such as financial	
resilience, strategic direction, executive compensation, and regulatory compliance. At the same	O ante at
time, you will learn how to work more effectively with fellow directors and company management	Contact
to strengthen governance, manage unexpected crises, and make decisions that drive long-term	Phone: +1-617-495-6555
corporate success.	Toll-free: 1-800-427-5577
See the website for more information about the program.	
	Empil
	Email
	executive_education@hbs.edu

Link: https://www.exed.hbs.edu/governing-nonprofit-excellence-critical-issues-board-leadership/

Start	Date: September 22, 2021
stors End	Date: September 24, 2021
Alternative Date(s) Sep 20 - 22 2022,	Boston, Massachusetts
& Location(s)	
Attenda	ance: Members Only
ocal entities charged with investing public assets and d assets of \$4 trillion. Its associate members include llion in assets and a range of asset managers with gement. CII is a leading voice for effective corporate ibrant, transparent and fair capital markets.	No charge for members. Please visit website for details.
	Contact Michael Miller Phone: 202.822.0800
	Email
	End Alternative Date(s) & Location(s) Sep 20 - 22 2022, & Location(s) Attendation Attendation Attendation Sea nonprofit, nonpartisan association of U.S. asset bocal entities charged with investing public assets and d assets of \$4 trillion. Its associate members include llion in assets and a range of asset managers with gement. CII is a leading voice for effective corporate

michael@cii.org

Link: https://www.cii.org/ev_calendar_day.asp?date=9/22/2021&eventid=108

Seminar :	Principles of Pension Governance	o for Trustees	Start	Date [.]	September 28, 2021
_	California Association of Public Retir				October 01, 2021
Location:		Alternative Date(s) N/A			,
Difficulty:	General	& Location(s)			
Topic Area:	Board Governance		Attenda	ance:	Members Only
The California	Association of Public Retirement System	ems (CALAPRS) sponsors education	nal	Foos	

The California Association of Public Retirement Systems (CALAPRS) sponsors educational forums for sharing information and exchanging ideas among trustees and staff of California public retirement systems to enhance their ability to administer public pension plan benefits and manage investments consistent with their fiduciary responsibility. CALAPRS carries out its mission through an annual conference called the General Assembly, round table meetings for discussion of topics of interest, and the annual Principles of Pension Governance courses.

More information about the course is available exclusively to CALAPRS member systems and sponsors. Please visit the website and log in.

Phone: 415-764-4860 Toll-free: 1-800-RETIRE-0 Fax: 415-764-4915

Email

Contact

register@calaprs.org

Link: https://www.calaprs.org/events/EventDetails.aspx?id=1449784&group=

Conference :	Delivering Alpha	Start	Date: September 29, 2021
Organizer:	Institutional Investor	End	Date: September 29, 2021
Location:	On-line	Alternative Date(s) N/A	
Difficulty:	Intermediate	& Location(s)	
Topic Area:	Investments	Attend	ance: By Invitation Only
institutional and influential polition discussions on on-one interview	e brings together the biggest names in the inv l sovereign funds, private equity, hedge funds cal and economic leaders. CNBC anchors and the critical issues facing investors in today's g ws and panel sessions. e for more information about the conference.	s and venture capital, as well as d reporters will lead high-level	Fees Not available. Please contact the conference organizer to register. Contact
			Email

events@cnbc.com

Link: https://www.cnbcevents.com/delivering-alpha/

_

Seminar :	Digital Transformation for Boards		Start Date:	October 04, 2021
	Institute for Management Development (IMD) Business School		October 05, 2021
Location:	On-line	Alternative Date(s) N/A		
Difficulty:	General	& Location(s)		
Topic Area:	Board Governance		Attendance:	Open To All

Topic Alea. Doard Covenance	dendance. Open to All
Digital Transformation for Boards brings you up-to-speed with the new digital landscape so y	ou Fees
can make informed decisions and provide the best recommendations when evaluating digital opportunities and threats for your company.	CHF 6,600
You will develop a better understanding of the competencies and behaviors required to successfully lead in an environment characterized by digital disruption.	
This course will help you:	Contact
 Grasp the potential impact of digital technologies on your company's performance 	Michael Wade, Program
 Understand the new competitive dynamics disrupting your industry 	Director
 Identify the competencies and behaviors needed to lead successfully in a digital age 	Phone: +41 (0)21 618 0111
• Be prepared to advise and support your management on digital transformation	
	Email
Note: This event is a hybrid format (may attend in-person in Lausanne, Switzerland or virtual	y). michael.wade@imd.org
	Į

Link: https://www.imd.org/dtb/digital-transformation-for-board-members/

		-				
Seminar :	Board and Risk for Boards		Start I	Date: October 06, 2021		
Organizer:	Institute for Management Development (IMI	D) Business School	End [Date: October 07, 2021		
Location:	On-line	Alternative Date(s) N/A				
Difficulty:	General	& Location(s)				
Topic Area:	Risk Management		Attenda	nce: Open To All		
this important ri This program is best-in-class ris This course will • Identify and as	s and supervision are among the central dutions isk mission, many boards do not have a syste an opportunity for board members to develo sk work while differentiating it from executive help you: ssess your organization's risks strategic risk can be assessed and managed	ematic risk approach. p this approach and to up risk thinking.	·	Fees CHF 6,600 Contact Didier Cossin, Program Director		
 Gain techniqu Access the ris 	es for setting risk appetite sk behaviors of the board and management nt is a hybrid format (may attend in-person in		virtually).	Email didier.cossin@imd.org		
Link: https://www	Link: https://www.imd.org/brb/risk-for-board-members/					

Conference :	Trustees Masters Program		Start Date:	October 17, 2021
Organizer:	International Foundation of Employee Benef	it Plans (IFEBP)	End Date:	October 20, 2021
Location:	Denver, Colorado	Alternative Date(s) N/A		
Difficulty:	General	& Location(s)		
Topic Area:	General		Attendance:	Open To All

 The Trustees Masters Program (TMP) is for advanced-level trustees who want to gain a deeper insight into their role as well as interact with peers.
 Fees

 The program is divided into two tiers to help further facilitate your ongoing education and recognition. Tiers one and two are required for course completion and to receive your TMP pin.
 For more information, please visit the website.

 For more information, please visit the website.
 Contact
 Tel: (888) 334-3327

 Email
 edreg@ifebp.org

 $\label{eq:link:https://www.ifebp.org/education/certificateprograms/tmp/Pages/trustees-masters-program-tmp-20d2.aspx$

Conference :	Annual Employee Benefits Conference		Start I	Date: October 17, 2021
Organizer:	International Foundation of Employee Benefit P	lans (IFEBP)	End [Date: October 20, 2021
Location:	Denver, Colorado Al	· · · ·	N/A	
Difficulty:	General	& Location(s)		
Topic Area:	General		Attenda	nce: Members Only
public employe with your peers	al Employee Benefits Conference is the largest g e benefit plan representatives. This event offers , be surrounded by industry experts and learn the nost informed decisions on behalf of your funds.	you the opportunity	y to network	Fees Not available.
Annual Employ information and	ging from legal and legislative to health and welfa ee Benefits Conference is the educational event perspectives from leading industry experts on a ptions to choose from, the Annual Conference is rolled into one!	to attend for most Il areas of employe	current ee benefits.	Contact Tel: (888) 334-3327
				Email
				edreg@ifebp.org
Link: https://www.ifebp.org/education/usannual/Pages/annual-employee-benefits-conference-2001.aspx Conference : Alternatives Conference Start Date: October 18, 2021				
	Pension Bridge			Date: October 19, 2021
Location:	-	ternative Date(s)		Jate: October 13, 2021
Difficulty:		& Location(s)		
			Attondo	
Topic Area:				nce: Open To All
management in global asset ma	provides exclusive events for senior executives dustry. Bringing together attendees from North A anagers, its conferences offer an intimate enviror iscuss market trends and challenges, and refrest ustry.	America's largest in nment to strengthe	nvestors and n	Fees Not available. Please contact the conference organizer.
that environmen attendees will e alternative asse	e will address what the post-COVID world will loo nt in the alts space. With the longest bull market explore how to best diversify risk and generate his et classes, which alternative strategies make the construction process can be critical to avoiding t come apparent.	in US history comin gher returns in vari most sense now, a	ng to an end, ious and how a	Contact Phone: 561-455-2729 Fax: 561-258-8258
Soo the website	e for more information about the conference.			bsemel@pensionbridge.com

Link: https://www.pensionbridge.com/alternatives

Conference :	IREI : LIVE Defined Contribution	Start	Date: October 19, 2021
Organizer:	Institutional Real Estate, Inc. (IREI)	End	Date: October 19, 2021
Location:	On-line	Alternative Date(s) N/A	
Difficulty:	Practitioner	& Location(s)	
Topic Area:	Investments	Attend	ance: Not Yet Available
•	art of a new Virtual Conference Series focusi	ng on the most significant issues the	Fees
IREI : LIVE's pa	ng in today's climate. anels will feature the IREI commitment of a o tion of four to six GPs and LPs spread out ov	•	Not available. Please contact conference organizer.
			Contact
			Lucero Jaramillo Conference Director Phone: +1 925-244-0500 ext. 130
			Email
			l.jaramillo@irei.com

Link: https://irei.com/events/irei-live-defined-contribution/

Conference :	Annual Institutional Investor Real Estate Conference St		Start	Date: October 25, 2021
Organizer:	Pension Real Estate Association (PREA)		End	Date: October 27, 2021
Location:	Chicago, Illinois			Washington, District of Columbia
Difficulty:	Practitioner	& Location(S)	Oct 18 - 20 2023, E	Boston, Massachusetts
Topic Area:	Investments Attendance: Open To All			ance: Open To All
The Pension Real Estate Association (PREA) is a non-profit trade association for the global			Fees	
institutional real estate investment industry. PREA currently lists over 700 corporate member firms across the United States, Canada, Europe and Asia. Its members include public and				Not yet available.

firms across the United States, Canada, Europe and Asia. Its members include public and corporate pension funds, endowments, foundations, Taft-Hartley funds, insurance companies, investment advisory firms, REITs, developers, real estate operating companies and industry service providers.	
PREA holds two major conferences each year: the Spring Conference and the Annual Institutional Investor Real Estate Conference.	Contact
	Amy Laffargue
	Director, Meetings and Events
More information about the conference is not yet available.	Phone: 860-785-3846
	Fax: 860-692-6351
	Email
	amy@prea.org

Link: https://www.prea.org/events/upcoming-events/

	The Cortex Report prepared for	r the San José Retirement l	Boards	
Conference : Fall Conference Start		Date: November 09, 2021		
Organizer:	Organizer: State Association of County Retirement Systems (SACRS) End		End	Date: November 12, 2021
Location:	Los Angeles, California	es, California Alternative Date(s) N/A		
Difficulty:	General	& Location(s)		
Topic Area:	General		Attenda	Ince: Open To All
county retireme semi-annual co investment mar pension progra	ciation of County Retirement Systems (SA nt systems, enacted under the County Em nferences provide relevant, actionable inte nagement strategies and recent legislation ms. These conferences and other SACRS' filiate members to exchange ideas and bes	ployees Retirement Law of 1937 elligence on fiduciary responsibilit impacting its member systems' events provide a platform for true	7. Its ity, ustees,	Fees Not yet available.
See the website	e for more information about the conferenc	e.		Contact
				Phone: 916-701-5158
				Email
				sacrs@sacrs.org
Link: https://sacrs.	org/Events/Fall-Conference			
Conference :	2022 Visions, Insights & Perspectives	(VIP) Americas	Start	Date: January 24, 2022
Organizer:	Institutional Real Estate, Inc. (IREI)		End	Date: January 26, 2022
Location:	Carlsbad, California	Alternative Date(s) N/A & Location(s)		
Difficulty:	Practitioner	a Location(s)		
Topic Area:	Investments		Attenda	Ince: By Invitation Only
every 1 investo another. Our au building. During you are discuss site recreationa	uality agenda that is marketing-free. It up r. This ensures that attendees are able to r idience is also capped so that the event is the event there are several opportunities ing critical industry issues as a part of a ro I activity, VIP gives you an excellent netwo of strengthen existing.	really engage and get to know of kept at a size that fosters relation to socialize with attendees. Whe pundtable breakout session or at	ne onship other	Fees Not available. Please contact conference organizer.
				Contact
•	open to qualified investors and subscribers cation. To find out more details about regis anizer.		se	Lucero Jaramillo Conference Director Phone: +1 925-244-0500 ext. 130

Link: https://irei.com/events/2022-visions-insights-perspectives-vip-americas/

Email

l.jaramillo@irei.com

The Cortex Report prepared for the San José Retirement Boards	
Conference : Winter Meeting Start	Date: February 26, 2022
Organizer: National Association of State Retirement Administrators (NASRA) End	Date: February 28, 2022
Location: Washington, District of Columbia Alternative Date(s) N/A	
Difficulty: General & Location(s)	
Topic Area: General Attenda	ance: Members Only
The winter meeting of NASRA retirement system directors and staff is held typically the last weekend in February or the first weekend in March, in Washington, DC, for a Sunday afternoon of roundtable discussions and presentations. The following day, all NASRA members are invited to hear analysis, forecasts, and overviews of current federal legislative and regulatory activities. More information about the conference is not yet available.	Fees Not yet available
	Contact
	Mary Hiatte Tel: 202-624-1418
	Email
	mary@nasra.org
Link: https://www.nasra.org/meetings	<u></u>
Conference : Spring Conference Start	Date: March 07, 2022
Organizer: Council of Institutional Investors End	Date: March 09, 2022
Location: Washington, District of Columbia Alternative Date(s) N/A	
Difficulty: General & Location(s)	
Topic Area: Corporate Governance Attenda	ance: Members Only
The Council of Institutional Investors (CII), is a nonprofit, nonpartisan association of U.S. asset owners, primarily pension funds, state and local entities charged with investing public assets and endowments and foundations, with combined assets of \$4 trillion. Its associate members include non-U.S. asset owners with more than \$4 trillion in assets and a range of asset managers with more than \$35 trillion in assets under management. CII is a leading voice for effective corporate governance, strong shareowner rights and vibrant, transparent and fair capital markets.	Fees No charge for members. Please visit website for details.
More information about the conference is not yet available.	Contact
	Michael Miller Phone: 202.822.0800
	Email
	michael@cii.org

Link: https://www.cii.org/ev_calendar_day.asp?date=3/7/2022&eventid=109

The Cortex Report prepared for the San José Retirement Boards				
Seminar :	Advanced Principles of Pension Governa	ince for Trustees	Start	Date: March 30, 2022
Organizer:	California Association of Public Retirement S	Systems (CALAPRS)	End	Date: April 01, 2022
Location:	Los Angeles, California	Alternative Date(s) N/A & Location(s)		
Difficulty:	General			
Topic Area:	Board Governance		Attenda	Ince: Members Only
The California Association of Public Retirement Systems (CALAPRS) sponsors educational forums for sharing information and exchanging ideas among trustees and staff of California public retirement systems to enhance their ability to administer public pension plan benefits and manage investments consistent with their fiduciary responsibility. CALAPRS carries out its mission through an annual conference called the General Assembly, round table meetings for discussion of topics of interest, and the annual Principles of Pension Governance courses.				Fees Not available. Please contact the conference organizer.
	on about the course is available exclusively to se visit the website and log in.	CALAPRS member system	s and	Contact Phone: 415-764-4860 Toll-free: 1-800-RETIRE-0 Fax: 415-764-4915 Email register@calaprs.org
Link: http://				

Link: https://www.calaprs.org/events/EventDetails.aspx?id=1449780&group=

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- 3. The Cortex Report is based on information provided by education event sponsors. Cortex is not responsible for any losses or damages due to reliance on any information that is published in this Report.

If you have any questions or comments on the Cortex Report, please feel free to contact us. Our contact information is as follows:

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