Joint Audit Committee:

Federated City Employees Retirement System Police & Fire Retirement Plan

February 18, 2021

Presentations:

- 1) 2020 Internal Staff Survey
- 2) Assessment of the Internal Audit Division
- 3) Status of Audit Recommendations

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Purpose & Mandate:

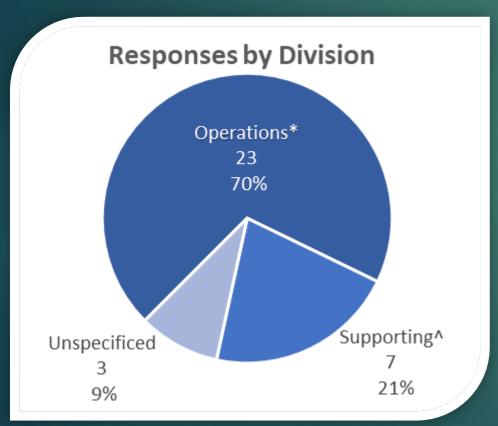
- ✓ ORS's Internal Auditor Charter & Internal Auditing Standards
- > Ethics-related objectives, programs, and activities
- Information technology governance
- System of risk management and internal controls
- Coordination and communication
- Risk management and control processes
- Policies, standards, procedures, and controls

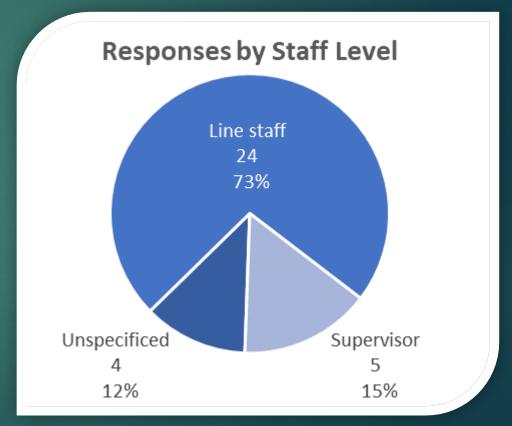
2020 Internal Staff Survey Background

- ✓ Anonymous ORS Staff survey in December 2020
- Culture
- Goals and Obstacles
- Policies, procedures, and other safeguards
- Information and communication
- Information technology and security

Response Rate

√ 33 survey responses, an 85 percent response rate





^{*}Operations: Accounting, Benefits, and Investments Divisions

[^]Supporting: IT and Administrative Divisions

Results - Strengths & Concerns

✓ Strengths:

- Staff's knowledge, skill, and training to perform jobs adequately
- No need to take unnecessary safety risks to perform jobs

✓ Concerns:

- Personnel turnover
- Sufficiency of resources, tools, and time to accomplish objectives
- Communication and process improvement

Results - Action Plan

✓ Plan and focus 2021 audit work

✓ Repeat the survey in December 2021 & assess trends

✓ Communicate concerns to management

2020 Internal Staff Survey Final Slide

✓ Question or Comments

✓ Motion to Approve

Assessment of the Internal Audit Division Background

- ✓ Board-approved ORS Internal Audit Charter (2019)
 - Conform with Auditing Standards
 - Maintain a quality assurance and improvement program
 - Report on internal assessments
 - Report on organizational independence
 - Undergo an external assessment (once every 5 years)

Assessment of the Internal Audit Division Background

- ✓ Why use auditing standards?
 - Mandated by Board-approved Internal Audit Charter
 - A framework to provide risk-based and objective assurance, advice, and insight.

Assessment of the Internal Audit Division Background

✓ Methodology

- Used the Association of Local Government Auditors (ALGA) guide for assessing conformance with Standards
- Benchmarked against other internal audit functions

Assessment of the Internal Audit Division Corrective Action Plan

ORS Boards may wish to assess enhancements to Internal Audit's independence

IAD to implement the following:

- ✓ Process to monitor the status of audit recommendations
- ✓ Periodically evaluate ethics and information technology governance at ORS
- ✓ Create policies and procedures (Target: 2023)
- ✓ Contract for an external review of the IAD (Target: 2024)

Assessment of the Internal Audit Division Final Slide

> Questions/Comments

➤ Next Steps (Action)

Status of Audit Recommendations Background

✓ Internal Audit - implements a system to monitor the disposition of audit results/recommendations

✓ Management - implements audit recommendations or accepts the risk of not taking action

Status of Audit Recommendations Summary

- ✓ 5 ORS Internal Audit Reports with Recommendations
 - *26 audit recommendations:
 - 17 (65 percent) of 26 implemented
 - 6 of 26 in process
 - *3 of 26 closed

Status of Audit Recommendations Final Slide

> Questions/Comments

> Approval of Report