	INVESTMENT COMMITTEE 2019 GOALS AND OBJECTIVES			
Торіс	Activity	Deliverable	Timing	
IPS	Finalize outstanding points - CIO Processes and Procedures (e.g. manager hiring and termination policies)	Finalized IPS	3/31/2019	
Portfolio Update	Determine frequency of update and format of review - CIO update - Discussion of asset classes per I/O or investment team subset with a certain format - Flash report - Watch list	Process with timeline	3/31/2019	
Dashboard	Portfolio measurement (as per IPS) and IC/board dashboard	Dashboard template	6/30/2019	
VC strategy	 What do we hope to accomplish in 2019? What's the timing of completion of the business plan? Business plan to include: approach to VC exposure, who will be the manager? Internal/external? If external, when does the process start? Coordination with Federated. 	VC strategic plan and process, consultant selection process, consultant in place before year end	- 6/30/2019 (plan) - 9/30/2019 (process) - 12/31/2019 (decision)	
ESG	Education, goals, and implementation (if any)	Discussion, process and implementation (if any)	12/31/2019	
Rebalancing	 During market disruptions. If markets decline or improve by one to two standard deviations, what's the process? Develop a systematic process that puts in place triggers for discussion at IC and/or board What do we do with SAA in turbulent times or During exogenous factors? Stay the course? 	Discussion, process and implementation (if any)	6/30/2019	
Tier 1 & 2	 - 3rd leg of the stool = Discount rate. Board level discussion, but has significant impact on IC. - Board retreat discussion: Discount rate process discussion. - Should tiers be managed separately with different SAA? - Philosophy for selecting discount rate for T1 and T2 	Output deliverable from strategic planning session	2nd half 2019 to begin discussions	
Investment Staff Economies of Scale	 Determine whether there are economies of scale and scope to be had across 2 boards and one staff 	Discussion and potential plan for implementation (if any)	6/30/2019	