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**MEMORANDUM**

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**TO:** JOINT GOVERNANCE COMMITTEE (FEDERATED AND POLICE & FIRE)

**CC:** ROBERTO PENA, BARBARA HAYMAN

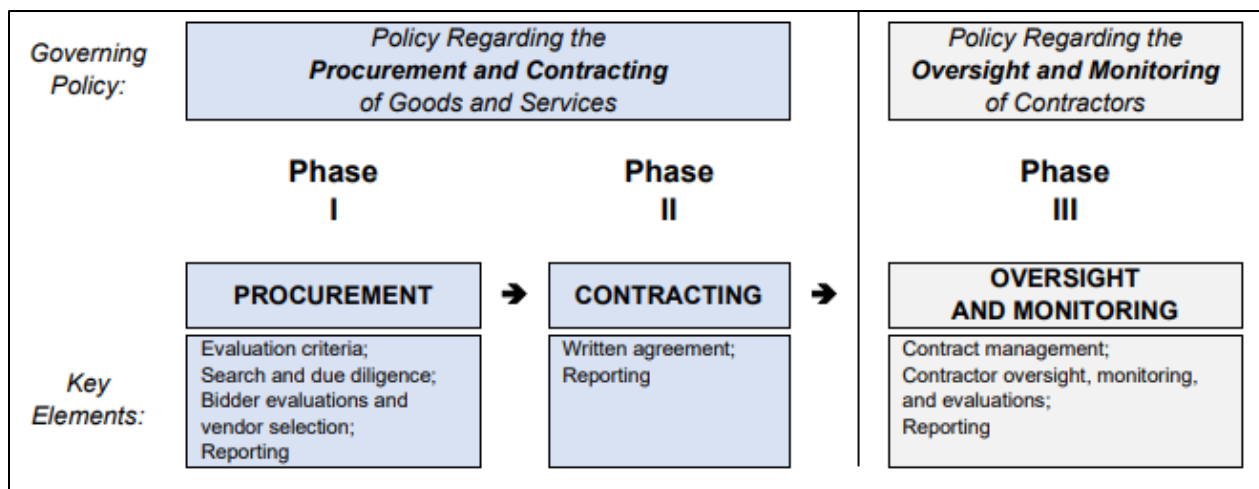
**FROM:** VALTER VIOLA (CORTEX)

**SUBJECT:** OVERSIGHT AND MONITORING OF CONTRACTORS

**DATE:** JANUARY 29, 2024

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The attached draft Policy covers selected elements of the **third phase of the process**, depicted below (i.e., **“oversight and monitoring of contractors”**).



Time permitting, Cortex can review the draft policy with the Committee after discussing the **“procurement and contracting” phases (I and II)**.

Cortex recommends, in the future:

- merging this policy with the draft *Policy Regarding the Procurement and Contracting of Goods and Services*, for discussion as an earlier agenda item (after the Board’s approval); and
- naming the combined policies as shown below, again, after the Board approves the policy related to procurement and contracting.

*Policy Regarding the Procurement, Contracting,  
Oversight, and Monitoring of Goods and Services*