



# Memorandum

**TO: Police and Fire Department Retirement Plan  
Board of Administration**

**FROM: John Flynn**

**SUBJECT: Administrative Budget vs Actual Expenses for  
Fiscal Year-To-Date Quarter Ended September  
30, 2025 (Accrual Basis)**

**DATE: October 21, 2025**

Attached is an itemized list of the Administrative and Professional Budget vs. Actual Expenses for the Police and Fire Department Retirement Plan for the fiscal year 2025-2026 quarter ending September 30, 2025. The Budget vs. Actual expenses represent all administrative and professional fees processed by the Plan, excluding benefit payments and investment related fees.

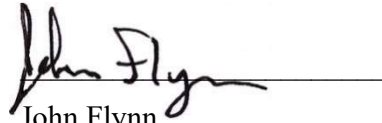
This budget vs. actual expense report ending September 30, 2025 has some notable variances: personnel expenses are lower than the quarterly budget due to staff vacancies. Non-personnel and professional services expenses are also lower than the quarterly budget due to the lag in receipt of invoices for fiduciary insurance, legal and actuarial services. Overall expenses are within the approved annual budget for each category, even though there are overages in some line items. The approved budget is based on categories and not line items.

## Certification

All Budgetary, Actual and Accrued expenditures for the fiscal year quarter ending September 30, 2025 were either approved by the Board or directly authorized by prior Board actions or policies.

## Recommendation

Staff recommends acceptance of the Police and Fire Department Retirement Plan Administrative and Professional Budget vs. Actual & Accrued Expenses report for the fiscal year 2025-2026 quarter ending September 30, 2025.

  
 John Flynn  
 Chief Executive Officer  
 Office of Retirement Services

**POLICE AND FIRE DEPARTMENT PLAN  
BUDGET TO ACTUALS (ACCRUAL BASIS)  
AS OF SEPTEMBER (Q1) FY 25-26**

| MAJOR BUDGET CATEGORY                          |                                      |                                       |                                                                     |                                        |                                   |                                           |                                     |                                |                                                                        |                                                    |
|------------------------------------------------|--------------------------------------|---------------------------------------|---------------------------------------------------------------------|----------------------------------------|-----------------------------------|-------------------------------------------|-------------------------------------|--------------------------------|------------------------------------------------------------------------|----------------------------------------------------|
| Minor Budget Category                          | Q1 ACTUALS<br>& ACCRUAL<br>2025/2026 | YTD ACTUALS<br>& ACCRUAL<br>2025/2026 | MODIFIED<br>BUDGET<br>BASED ON<br>QUARTERLY<br>PORTION<br>2025/2026 | QUARTERLY<br>(OVER)<br>UNDER<br>BUDGET | QUARTERLY<br>PERCENT-<br>AGE USED | ANNUAL<br>MODIFIED<br>BUDGET<br>2025/2026 | ANNUAL<br>(OVER)<br>UNDER<br>BUDGET | ANNUAL<br>PERCENT-<br>AGE USED | ANNUAL<br>MODIFIED<br>BUDGET TO<br>BNYM MV OF<br>PLAN ASSETS<br>IN BPS | YTD ACTUALS TO<br>BNYM MV OF PLAN<br>ASSETS IN BPS |
|                                                | (B)                                  | (A)                                   | (B1)                                                                | (B1) - (B)                             | (B) / (B1)                        | (A1)                                      | (A1) - (A)                          | (A) / (A1)                     | as of 09/30/25<br>MV                                                   | \$ 6,342,533,909                                   |
| <b>PERSONNEL EXPENSES</b>                      |                                      |                                       |                                                                     |                                        |                                   |                                           |                                     |                                |                                                                        |                                                    |
| Permanent Staff Expense <sub>1</sub>           | 1,118,507                            | 1,118,507                             | \$ 1,395,250                                                        | \$ 276,743                             | 80%                               | \$5,581,000                               | \$ 4,462,493                        | 20%                            |                                                                        |                                                    |
| <b>TOTAL PERSONNEL EXPENSES</b>                | <b>1,118,507</b>                     | <b>1,118,507</b>                      | <b>1,395,250</b>                                                    | <b>276,743</b>                         | <b>80%</b>                        | <b>5,581,000</b>                          | <b>4,462,493</b>                    | <b>20%</b>                     | <b>8.80</b>                                                            | <b>1.76</b>                                        |
| <b>NON-PERSONNEL / EQUIPMENT</b>               |                                      |                                       |                                                                     |                                        |                                   |                                           |                                     |                                |                                                                        |                                                    |
| Rent                                           | 41,465                               | 41,465                                | \$ 62,500                                                           | \$ 21,036                              | 66%                               | 250,000                                   | 208,536                             | 17%                            |                                                                        |                                                    |
| Insurance <sub>2</sub>                         | 3,946                                | 3,946                                 | \$ 53,250                                                           | \$ 49,304                              | 7%                                | 213,000                                   | 209,054                             | 2%                             |                                                                        |                                                    |
| IT Hardware/Software                           | 21,747                               | 21,747                                | \$ 26,500                                                           | \$ 4,753                               | 82%                               | 106,000                                   | 84,253                              | 21%                            |                                                                        |                                                    |
| Postage and printing                           | 2,002                                | 2,002                                 | \$ 11,250                                                           | \$ 9,248                               | 18%                               | 45,000                                    | 42,998                              | 4%                             |                                                                        |                                                    |
| Training and travel                            | 3,831                                | 3,831                                 | \$ 10,000                                                           | \$ 6,169                               | 38%                               | 40,000                                    | 36,169                              | 10%                            |                                                                        |                                                    |
| Office supplies and board meeting expense      | 4,771                                | 4,771                                 | \$ 7,500                                                            | \$ 2,729                               | 64%                               | 30,000                                    | 25,229                              | 16%                            |                                                                        |                                                    |
| Other non-personnel and equipment <sub>3</sub> | 7,180                                | 7,180                                 | \$ 35,000                                                           | \$ 27,820                              | 21%                               | 140,000                                   | 132,820                             | 5%                             |                                                                        |                                                    |
| <b>TOTAL NON-PERSONNEL / EQUIPMENT</b>         | <b>84,942</b>                        | <b>84,942</b>                         | <b>206,000</b>                                                      | <b>121,058</b>                         | <b>41%</b>                        | <b>824,000</b>                            | <b>739,058</b>                      | <b>10%</b>                     | <b>1.30</b>                                                            | <b>0.13</b>                                        |
| <b>PROFESSIONAL SERVICES</b>                   |                                      |                                       |                                                                     |                                        |                                   |                                           |                                     |                                |                                                                        |                                                    |
| Legal <sub>4</sub>                             | 80,152                               | 80,152                                | \$ 210,250                                                          | \$ 130,098                             | 38%                               | 841,000                                   | 760,848                             | 10%                            |                                                                        |                                                    |
| Actuary / actuarial audit <sub>5</sub>         | -                                    | -                                     | \$ 72,500                                                           | \$ 72,500                              | 0%                                | 290,000                                   | 290,000                             | 0%                             |                                                                        |                                                    |
| External auditor                               | 51,100                               | 51,100                                | \$ 46,250                                                           | \$ (4,850)                             | 110%                              | 185,000                                   | 133,900                             | 28%                            |                                                                        |                                                    |
| Temporary staffing agencies                    | 10,805                               | 10,805                                | \$ 28,750                                                           | \$ 17,945                              | 38%                               | 115,000                                   | 104,195                             | 9%                             |                                                                        |                                                    |
| Governance services                            | -                                    | -                                     | \$ 18,750                                                           | \$ 18,750                              | 0%                                | 75,000                                    | 75,000                              | 0%                             |                                                                        |                                                    |
| Pension administration system <sub>6</sub>     | 118,336                              | 118,336                               | \$ 32,875                                                           | \$ (85,461)                            | 360%                              | 131,500                                   | 13,165                              | 90%                            |                                                                        |                                                    |
| Other professional services <sub>7</sub>       | 2,117                                | 2,117                                 | \$ 28,625                                                           | \$ 26,508                              | 7%                                | 114,500                                   | 112,383                             | 2%                             |                                                                        |                                                    |
| <b>TOTAL PROFESSIONAL SERVICES</b>             | <b>262,510</b>                       | <b>262,510</b>                        | <b>438,000</b>                                                      | <b>175,490</b>                         | <b>60%</b>                        | <b>1,752,000</b>                          | <b>1,489,490</b>                    | <b>15%</b>                     | <b>2.76</b>                                                            | <b>0.41</b>                                        |
| <b>MEDICAL PROVIDERS / SERVICES</b>            |                                      |                                       |                                                                     |                                        |                                   |                                           |                                     |                                |                                                                        |                                                    |
| Medical Director & Support <sub>8</sub>        | 6,372                                | 6,372                                 | \$ 90,000                                                           | \$ 83,628                              | 7%                                | 360,000                                   | 353,628                             | 2%                             |                                                                        |                                                    |
| <b>TOTAL MEDICAL PROVIDERS / SERVICES</b>      | <b>6,372</b>                         | <b>6,372</b>                          | <b>90,000</b>                                                       | <b>83,628</b>                          | <b>7%</b>                         | <b>360,000</b>                            | <b>353,628</b>                      | <b>2%</b>                      | <b>0.57</b>                                                            | <b>0.01</b>                                        |
| <b>GRAND TOTAL</b>                             | <b>1,472,331</b>                     | <b>1,472,331</b>                      | <b>\$ 2,129,250</b>                                                 | <b>656,920</b>                         | <b>69%</b>                        | <b>\$ 8,517,000</b>                       | <b>\$ 7,044,670</b>                 | <b>17%</b>                     | <b>13.43</b>                                                           | <b>2.32</b>                                        |

*Explanations are provided if the Quarterly variance is at least \$25,000 over/under budget and if the Annual variance is over compared to the annual budget.*

<sub>1</sub> Permanent Staff Expense - Due to staff vacancies.

<sub>2</sub> Insurance - This fiduciary insurance is annual. The invoice has not been received yet.

<sub>3</sub> Other non-personnel and equipment - Lag in receipt of invoices.

<sub>4</sub> Legal - Lag in receipt of invoices.

<sub>5</sub> Actuary / actuarial audit - Lag in receipt of invoices.

<sub>6</sub> Pension administration system - Annual payment for maintenane and hosting fees. Annual amount is within budget.

<sub>7</sub> Other professional services - Lag in receipt of invoices.

<sub>8</sub> Medical Director & Support - Services provided as needed.

**POLICE & FIRE PLAN ASSET BUDGET SUMMARY  
THROUGH Q1 FY25-26**

| DESCRIPTION                                                | IMPLEMENTATION<br>BUDGET<br>(ENTIRE 5 YEARS) * | EXPENDED<br>FY14-15 | EXPENDED<br>FY15-16 | EXPENDED<br>FY16-17 | EXPENDED<br>FY17-18 | EXPENDED<br>FY18-19 | EXPENDED<br>FY19-20 | EXPENDED<br>FY20-21 | EXPENDED<br>FY21-22 | EXPENDED<br>FY22-23 | EXPENDED<br>FY23-24 | EXPENDED<br>FY24-25 | EXPENDED<br>FY25-26<br>(TO-DATE) | EXPENDED<br>PROJECT TO-<br>DATE | % REMAINING<br>IN BUDGET |
|------------------------------------------------------------|------------------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------------------|---------------------------------|--------------------------|
| <b>LRS</b>                                                 |                                                |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                                  |                                 |                          |
| IMPLEMENTATION SERVICES                                    | \$ 2,482,640                                   | \$ -                | \$ 542,259          | \$ 429,073          | \$ 4,735            | \$ 1,195,713        | \$ 663,880          | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                             | \$ 2,835,661                    | -14%                     |
| PENSION ADMINISTRATION SYSTEM LICENSE FEE                  | 180,000                                        | -                   | 132,927             | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                                | 132,927                         | 26%                      |
| SOFTWARE (COMMODITY) AND INSTALLATION                      | 9,896                                          | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                                | -                               | 100%                     |
| REPLACEMENT OF SYSTEM (INCLUDES POST IMPLEMENTATION COSTS) | 313,430                                        | -                   | 16,212              | -                   | -                   | -                   | 90,400              | 37,500              | 37,500              | 37,500              | 75,000              | 77,500              | -                                | 371,612                         | -19%                     |
| <b>LRWL</b>                                                |                                                |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                                  |                                 |                          |
| COUNSELING & ADVISE ON PROJECT ISSUES                      | 539,750                                        | 58,933              | 186,253             | 148,080             | 236,473             | 260,755             | 121,576             | -                   | -                   | -                   | -                   | -                   | -                                | 1,012,069                       | -88%                     |
| <b>GRAND TOTAL</b>                                         | <b>\$ 3,525,716</b>                            | <b>\$ 58,933</b>    | <b>\$ 877,650</b>   | <b>\$ 577,153</b>   | <b>\$ 241,207</b>   | <b>\$ 1,456,468</b> | <b>\$ 875,857</b>   | <b>\$ 37,500</b>    | <b>\$ 37,500</b>    | <b>\$ 37,500</b>    | <b>\$ 75,000</b>    | <b>\$ 77,500</b>    | <b>\$ -</b>                      | <b>\$ 4,352,268</b>             | <b>-23%</b>              |
| <b>ACCUMULATED ARMOTIZATION</b>                            |                                                |                     |                     |                     |                     | <b>\$ (133,809)</b> | <b>\$ (408,727)</b> | <b>\$ (412,979)</b> | <b>\$ (422,869)</b> | <b>\$ (428,565)</b> | <b>\$ (439,957)</b> | <b>\$ (459,352)</b> | <b>\$ -</b>                      | <b>\$ (2,706,257)</b>           |                          |
| <b>GRAND TOTAL</b>                                         |                                                |                     |                     |                     |                     | <b>\$ 1,322,660</b> | <b>\$ 467,130</b>   | <b>\$ (375,479)</b> | <b>\$ (385,369)</b> | <b>\$ (391,065)</b> | <b>\$ (364,957)</b> | <b>\$ (381,852)</b> | <b>\$ -</b>                      | <b>\$ 1,646,011</b>             |                          |

\*Please note some budgeted items cannot be capitalized due to the types of services being provided. These items include Software Support Services, Pension Administration System Maintenance Fee, and Disaster Recovery Plan for a total budgeted amount of \$1,115,903 (or \$557,952 per Plan).